

Washington, DC Metro and CBD Hotel Industry Performance

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Agenda

Total US Review

Washington, DC Metro Market

Washington, DC CBD



Demand is hovering around recovery

Total US, July YTD 2022

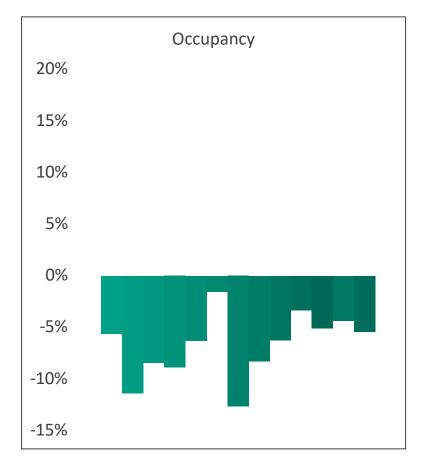


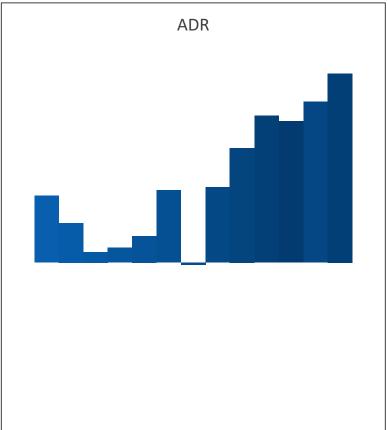
	Actual	2019 % Chg.
Room Supply	1b	3%
Room Demand	736m	-3%
Occupancy	62.7%	-6%
ADR	\$147	12%
RevPAR	\$93	5%
Room Revenue	\$108b	8%

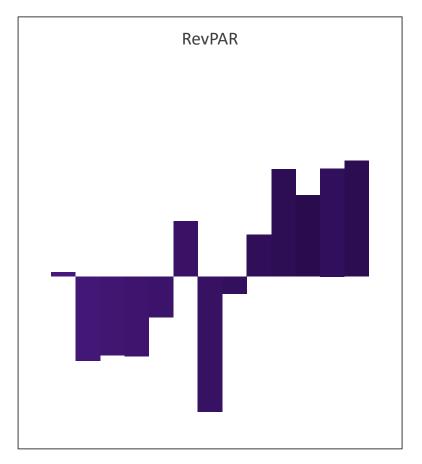
Summer ADR drives RevPAR compensating for Occ

US, KPI % change to 2019, July 20201 – July 2022





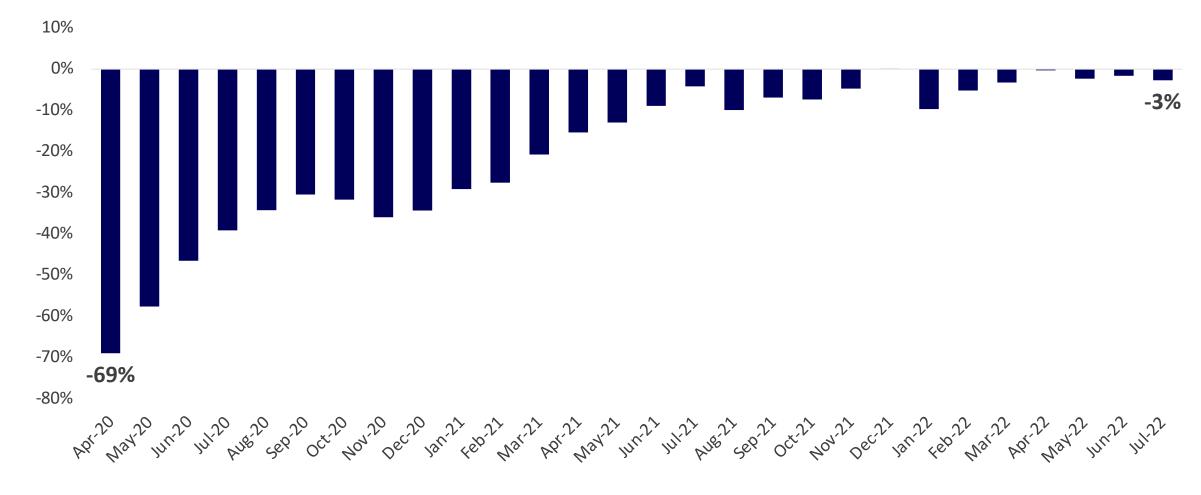




Demand % change softens back to March level

Total U.S., demand % chg. to 2019, Apr 2020 – July 2022

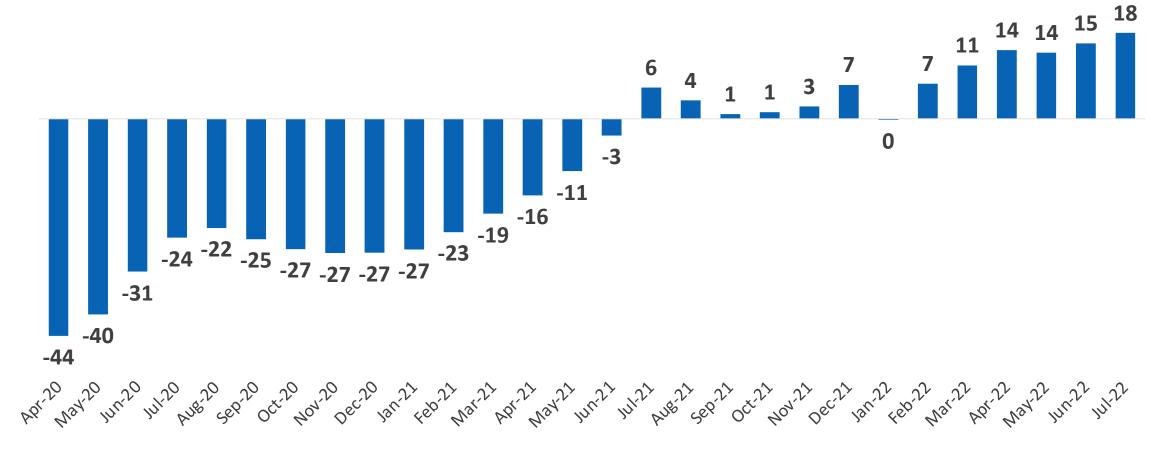




ADR's still going up, but is this all a case of inflation?

Total U.S., ADR % chg. to 2019, Apr 2020 – July 2022

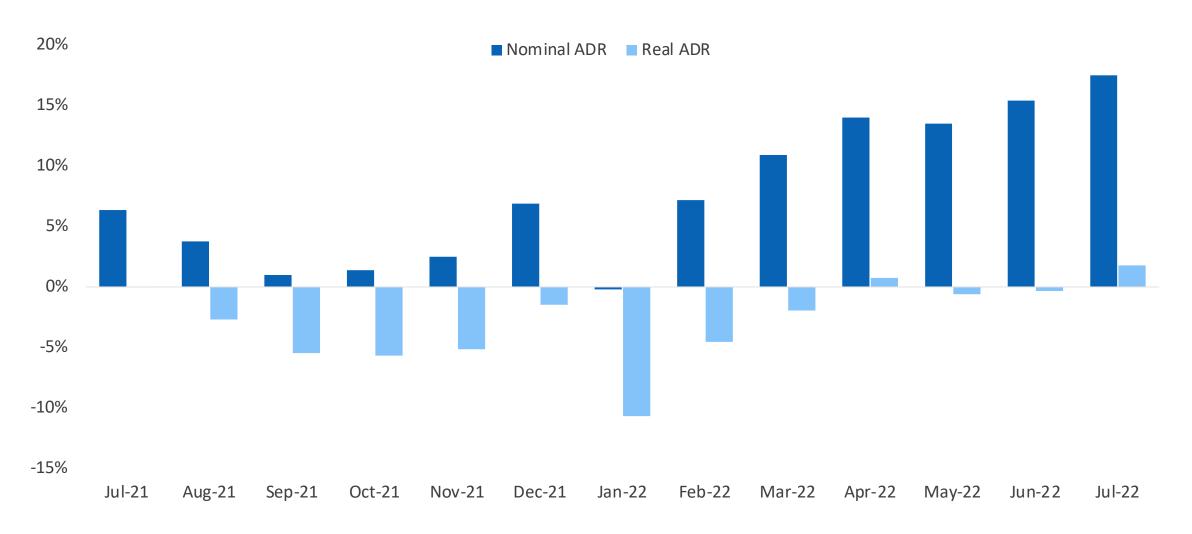




Real ADR tells the true rate story

Total U.S., ADR % change to 2019, Jul 2021 – July 2022





U.S. Forecast

Key Performance Indicators 2019-2021 Historical, 2022–2023F





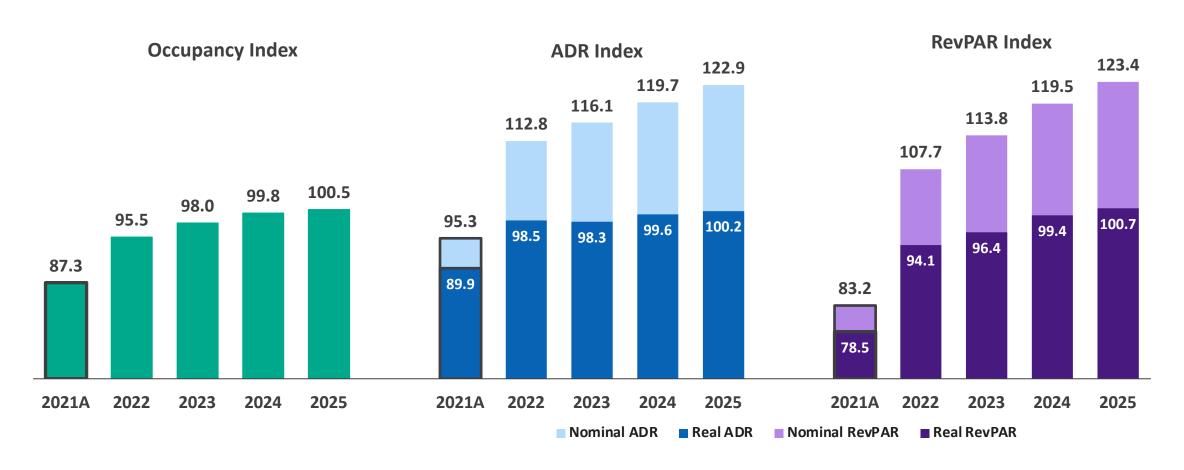
Metric	2019 Actual	2020 Actual	2021 Actual	2022 Forecast	2023 Forecast
Occupancy	65.9%	43.9%	57.6%	63.0%	64.6%
ADR	\$131.10	\$103.45	\$124.92	\$147.83	\$152.20
RevPAR	\$86.43	\$45.45	\$71.89	\$71.89	\$98.32

Relative to 2019, RevPAR projected to fully recover (in real terms) in 2025

U.S. KPIs, indexed to 2019









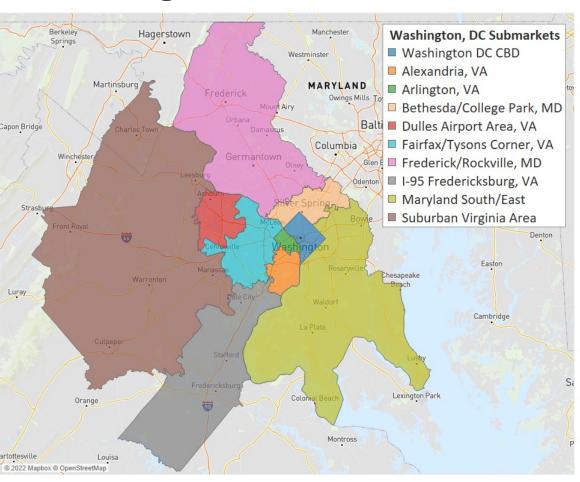
Washington, DC Metro Area As Defined by STR Case 1:21-cr-00552-DLF Document 120-3 Filed 05/16/23 Page 12 of 44



Regional Markets

PA South Central Philadelphia, PA West Virginia Frederick Mary Baltimore, MD **Delaware** Washington, DC Maryland Area Virginia Area Richmond, VA

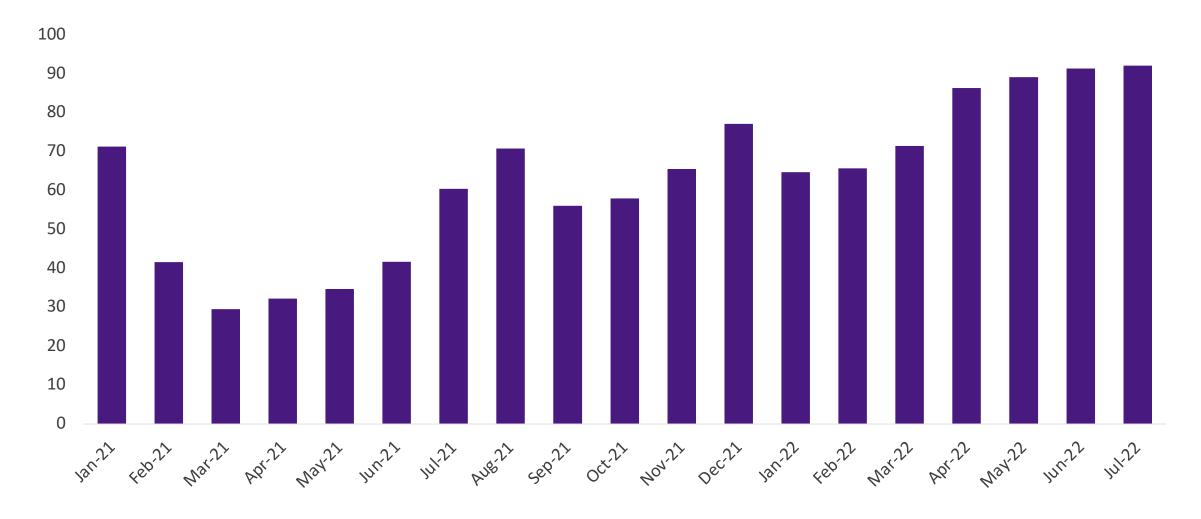
Washington, DC w/Submarkets



RevPAR about 10% behind pre-pandemic levels

DC Metro Market, RevPAR indexed to 2019, Jan 2021 – Jul 2022

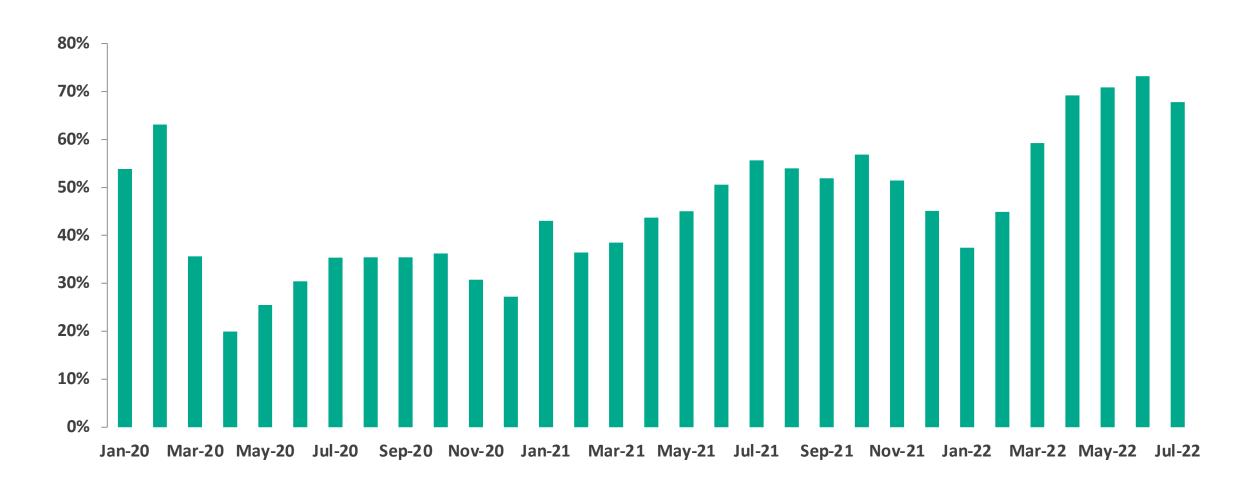




Occupancy setting new COVID-era records each month

Metro Market, occupancy, Jan 2020 – Jul 2022

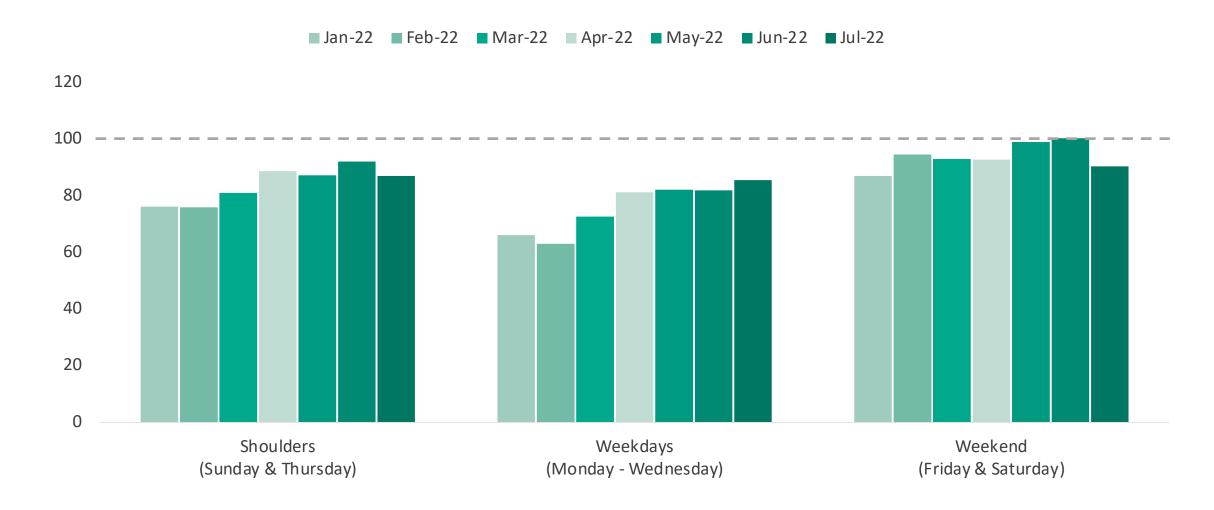




Shoulder days and weekends are returning to normal

Washington DC Metro Market, Occ by day of week, indexed to 2019, Jan 2022 – Jul 2022





Top 25: Occupancy Deficits of 2-20 Percentage Pts from 2019

Occupancy %, Matched 2019-2022 YTD to Week 33, ending 13 August 2022

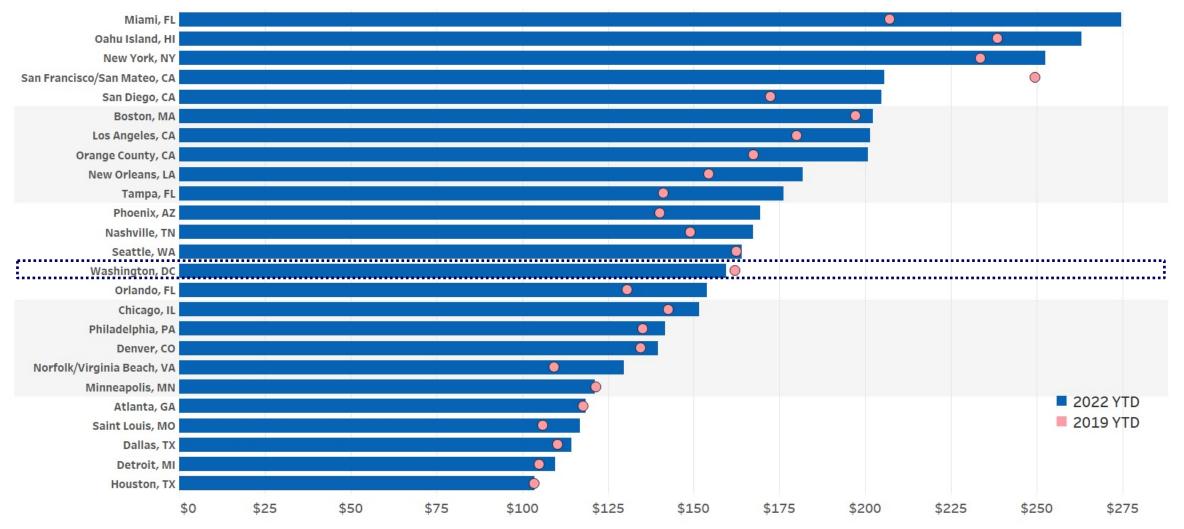




Top 25 ADR: Gaps Only In SFA, DC, Minneapolis; Miami Rules

ADR, Matched 2019-2022 YTD to Week 33, ending 13 August 2022

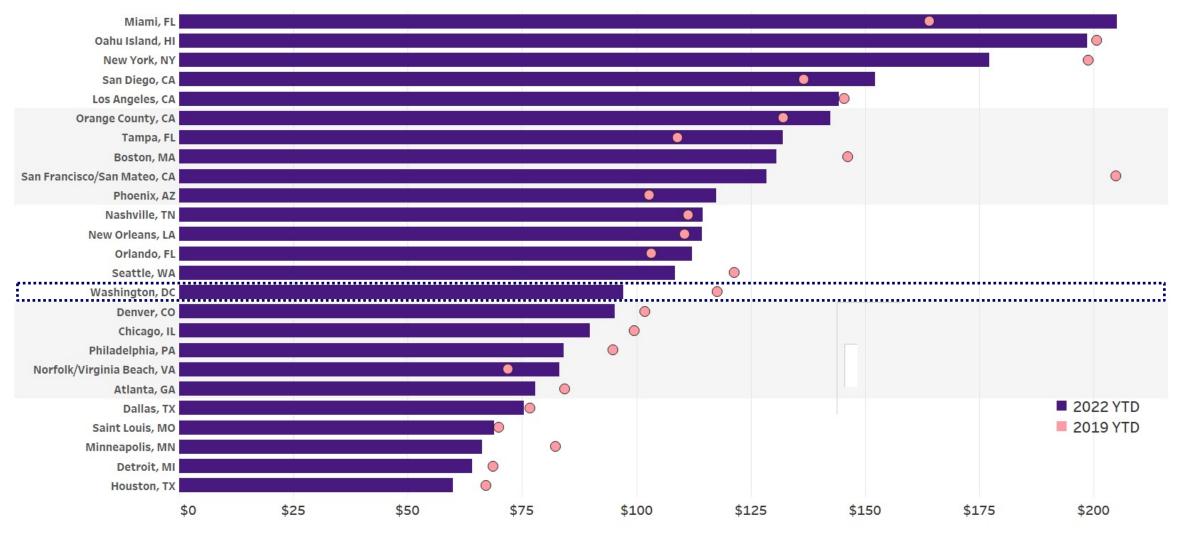




Top 25 RevPAR: Nine Markets Matching-Beating 2019 Comp

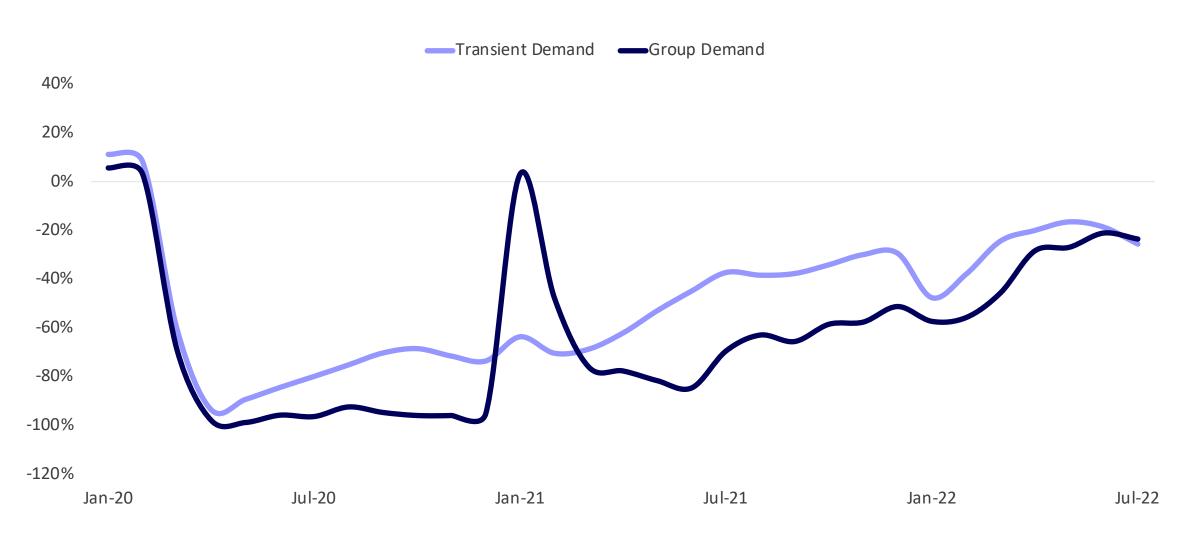
ADR, Matched 2019-2022 YTD to Week 33, ending 13 August 2022





Strong events calendar pushes group demand recovery in line w/ transient

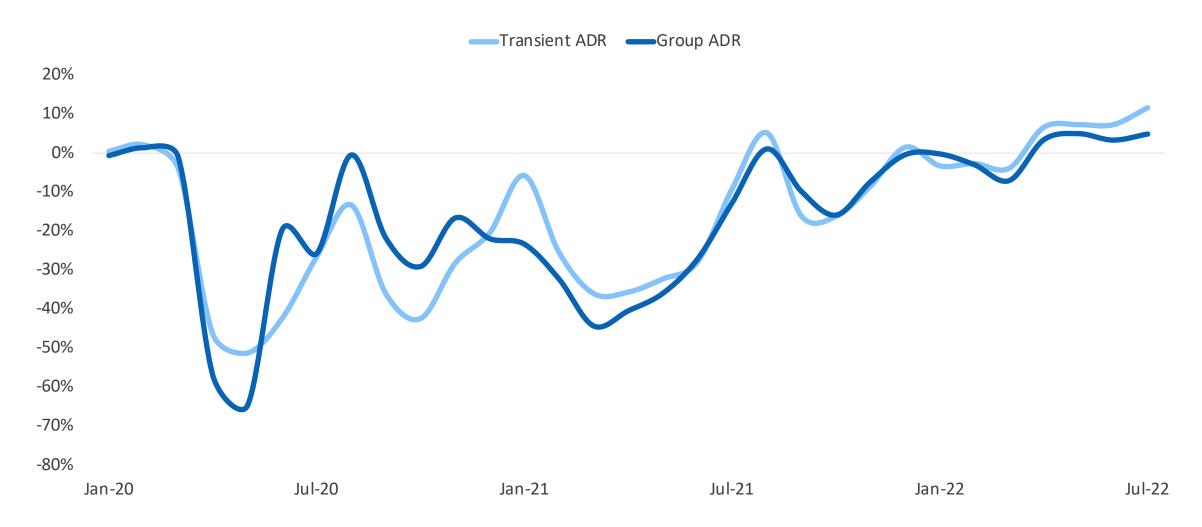
DC Metro Market, Luxury & Upper Ups classes, demand indexed to 2019, Jan 2020 – Jul 2022



Group rate recovery keeping pace with transient

DC Metro Market, Luxury & Upper Ups classes, ADR indexed to 2019, Jan 2020 – Jul 2022

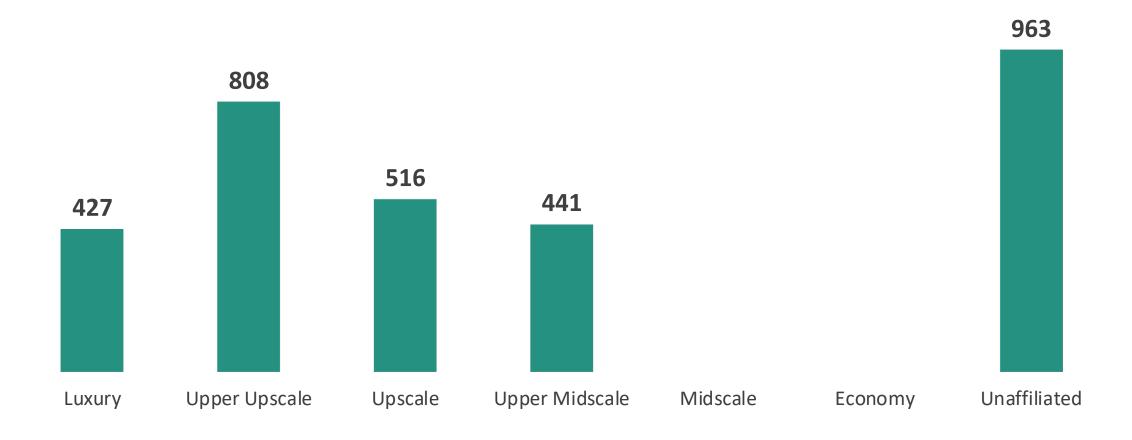




Metro Pipeline Still Active; About Two Thirds of Rooms in CBD

In construction rooms, '000s rooms, by scale, July 2022



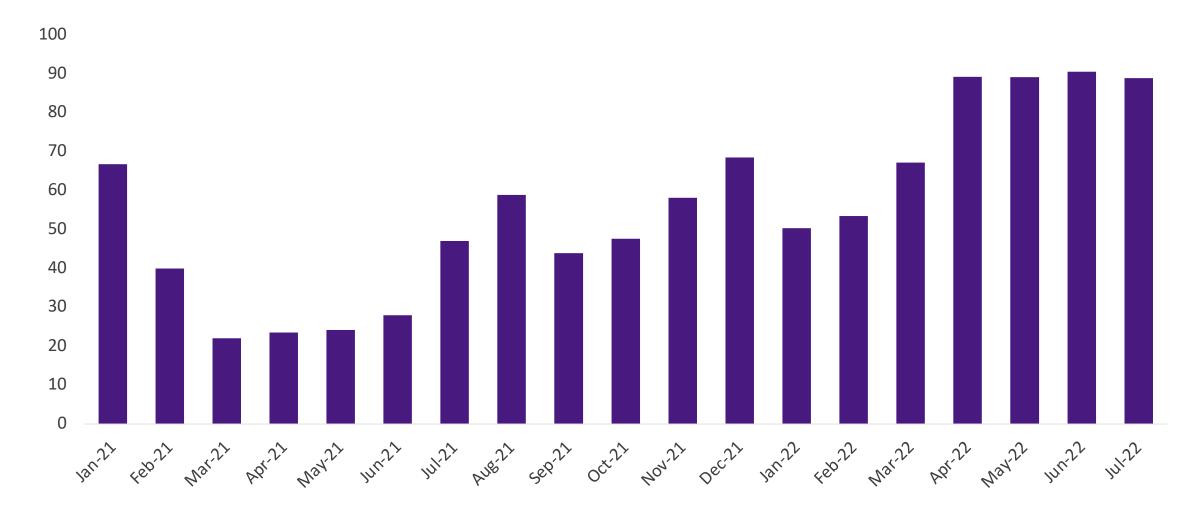




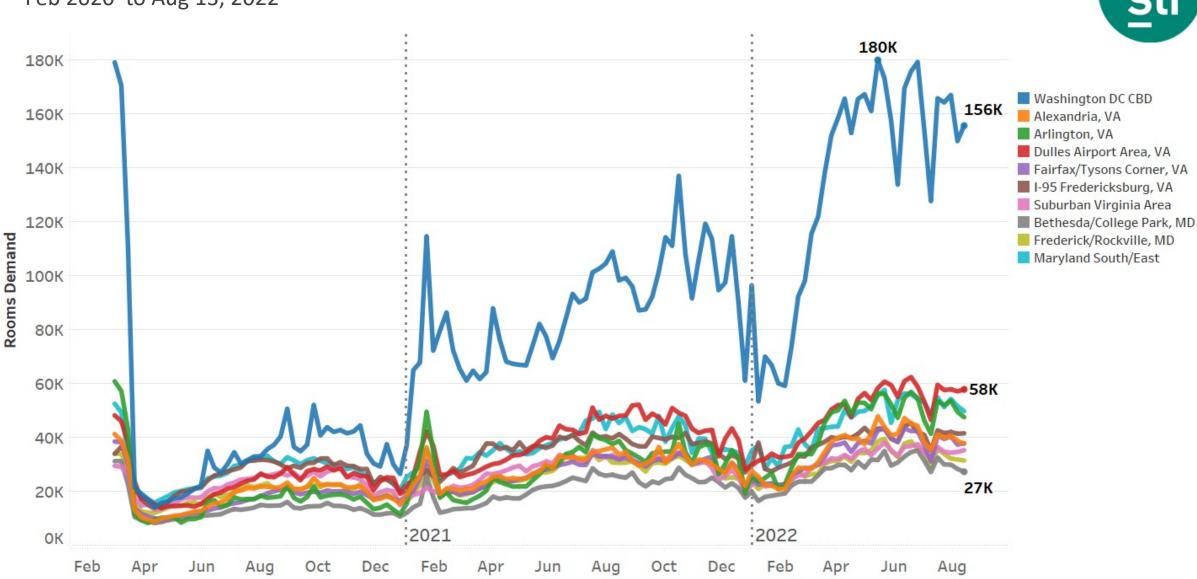
RevPAR about 10% behind pre-pandemic levels

Washington DC CBD, RevPAR indexed to 2019, Jan 2021 – Jul 2022



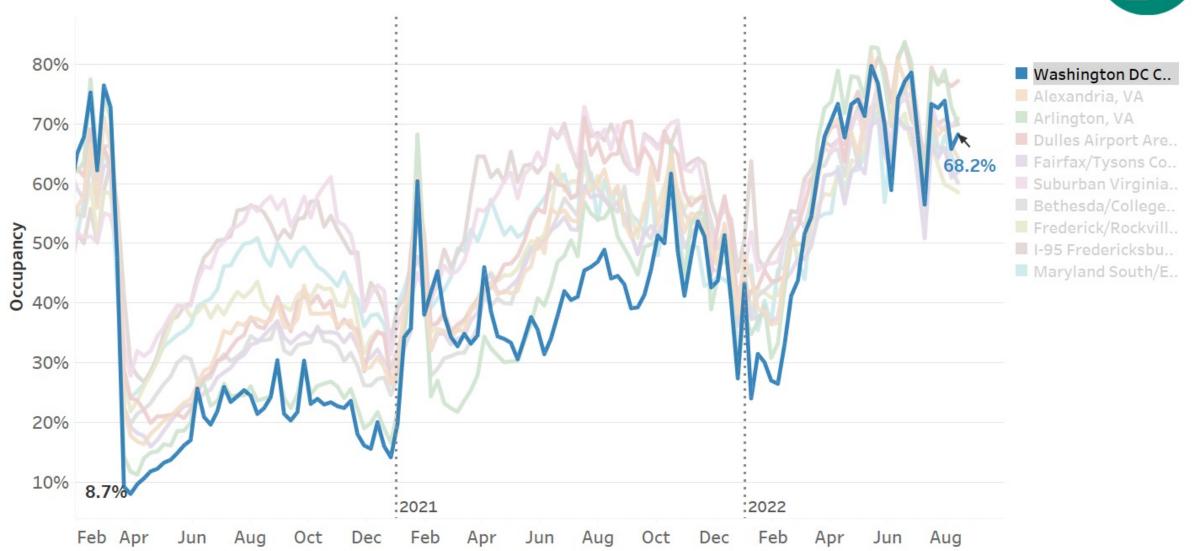


Weekly Demand: CBD Closed Deficit in Spring 2022



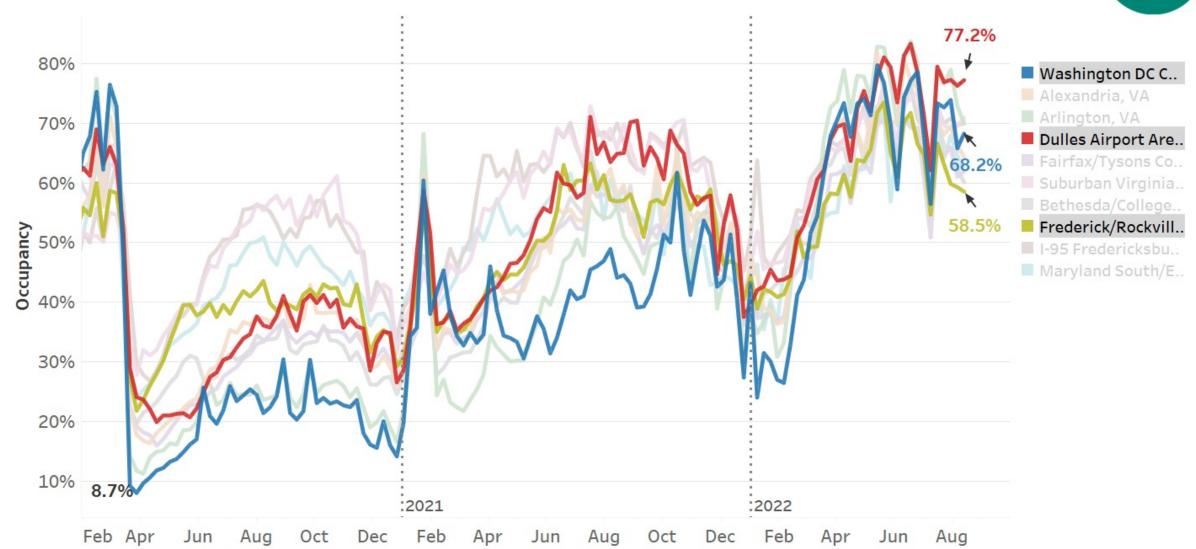
Weekly Occupancy: Solid Summer Kickoff for CBD





Weekly Occupancy: Recent DC Leader/Laggard Submarkets





Weekly ADR: CBD Still Leads





Weekly RevPAR: Solid Early Summer for CBD, Second Half Softer

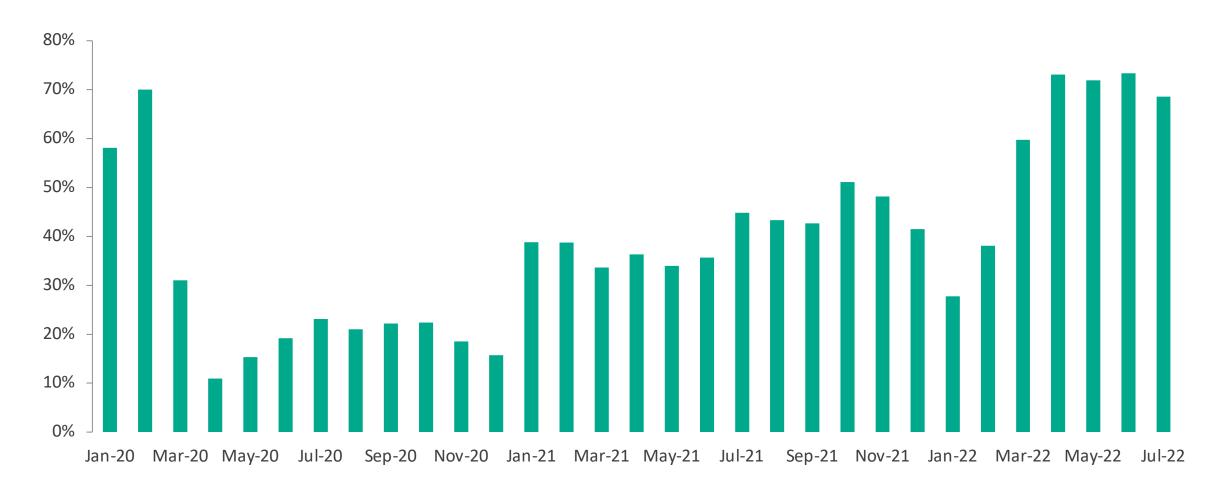




CBD occupancy improves substantially beginning Q2 2022

Washington DC CBD, occupancy, Jan 2020 – Jul 2022

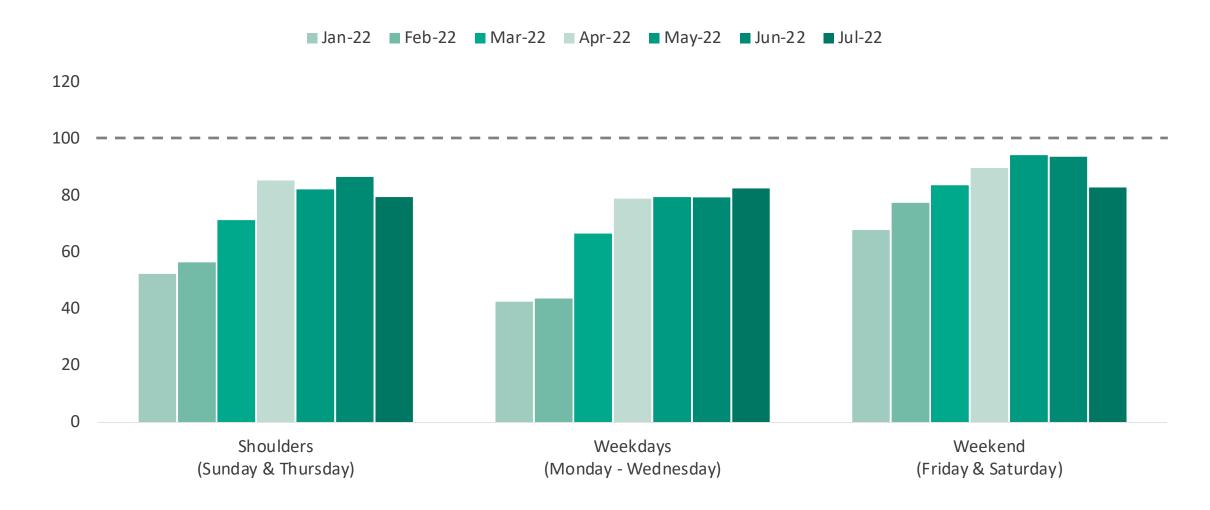




DOW segments recovering at similar pace until July

Washington DC CBD, occ by day of week, indexed to 2019, Jan 2022 – Jul 2022

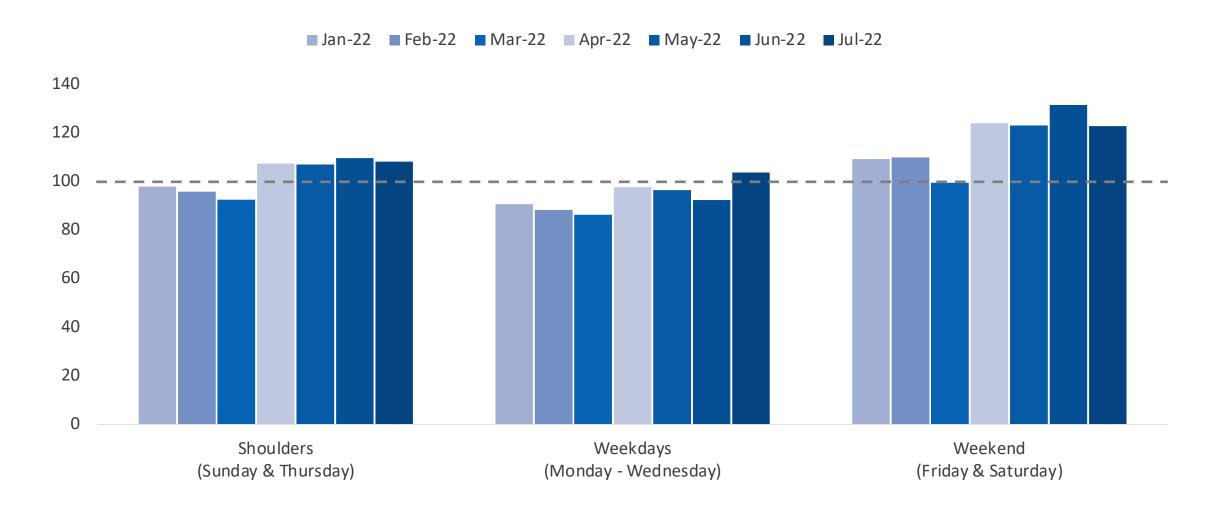




While weekend ADR leads CBD rate recovery

Washington DC CBD, ADR by day of week, indexed to 2019, Jan 2022 – Jul 2022

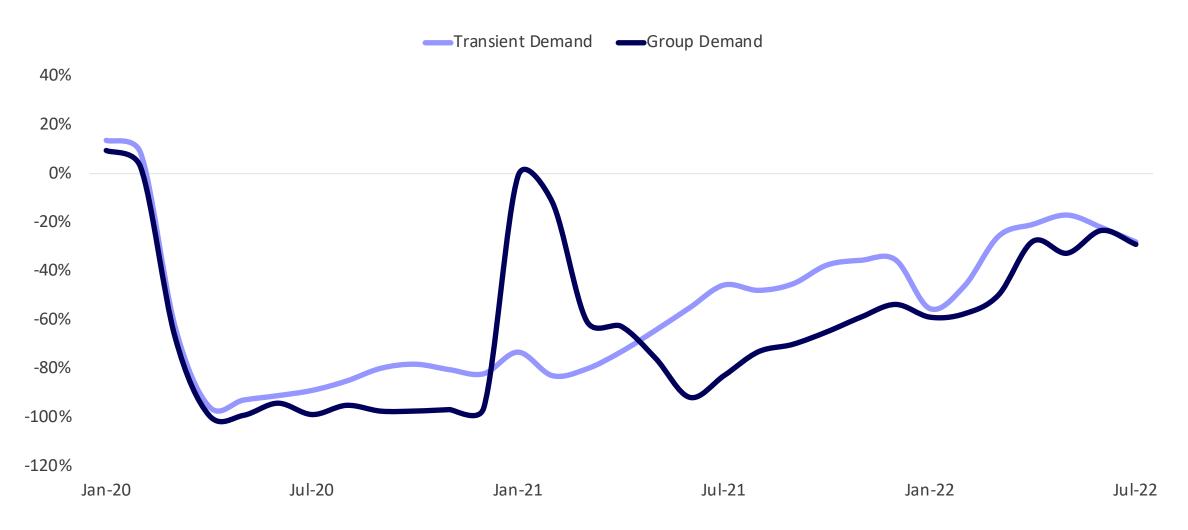




CBD demand recovery reflects slow rebound to biz transient travel

DC CBD, Luxury & Upper Ups classes, demand indexed to 2019, Jan 2020 – Jul 2022

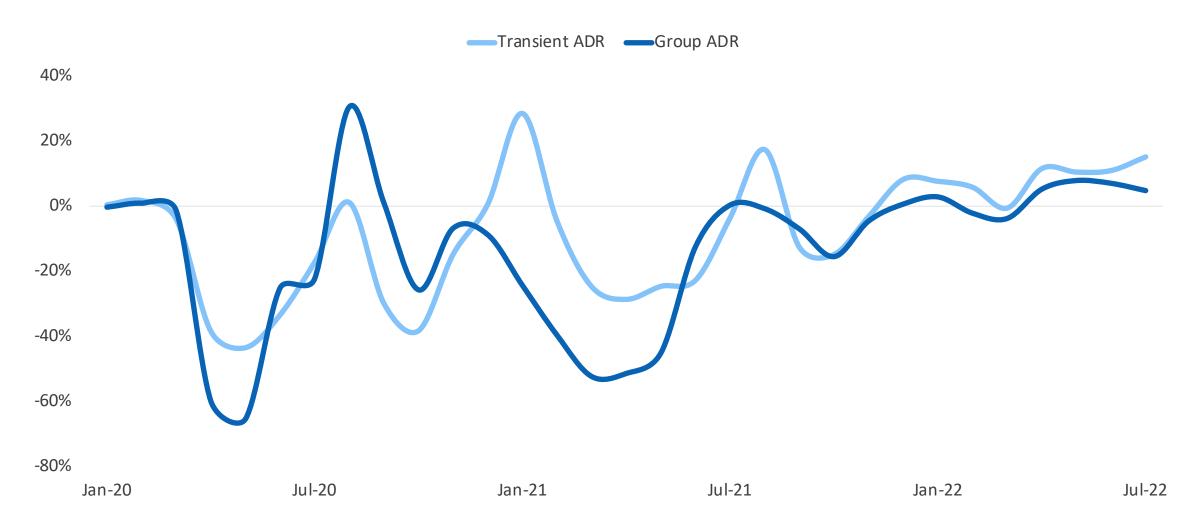




CBD ADR growth slow but steady

DC CBD, Luxury & Upper Ups classes, ADR indexed to 2019, Jan 2020 – Jul 2022

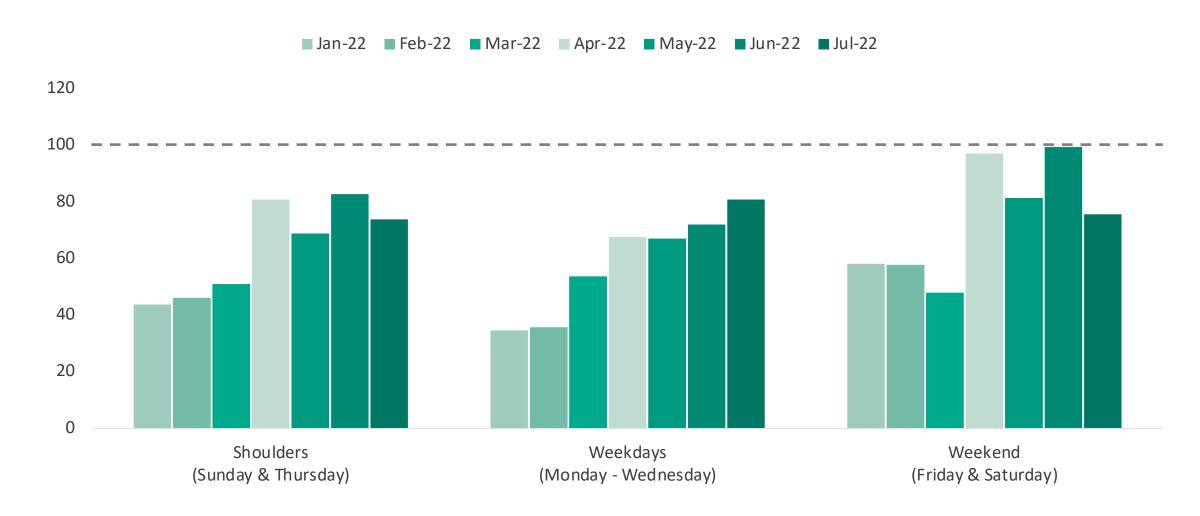




Group recovery skewed to weekend, shoulders

Washington DC CBD, Lux & Upper Ups, **Group** occ, indexed to 2019, Jan 2022 – Jul 2022

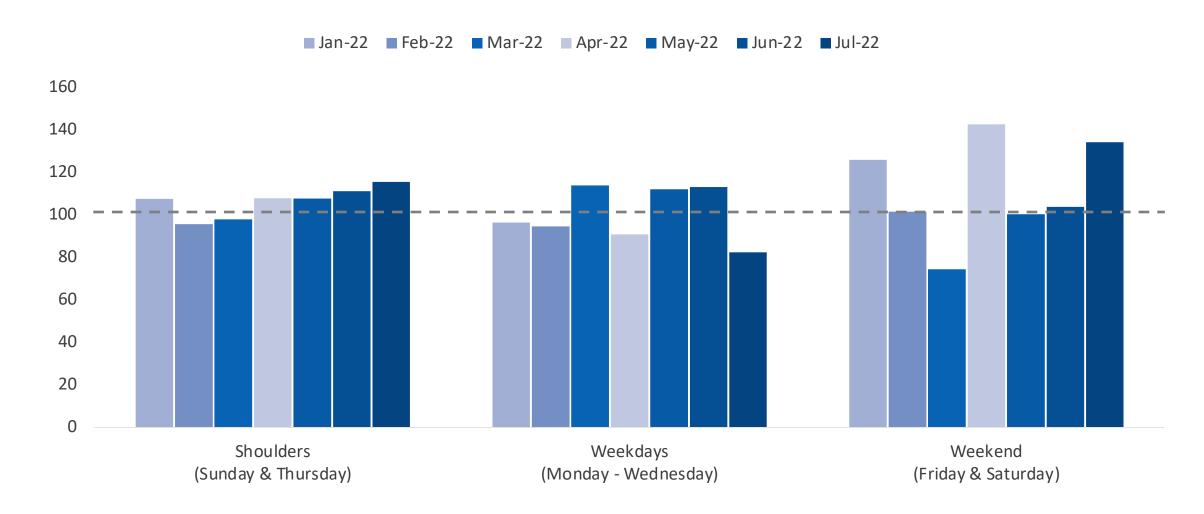




Group rate recovery evenly distributed by DOW until July

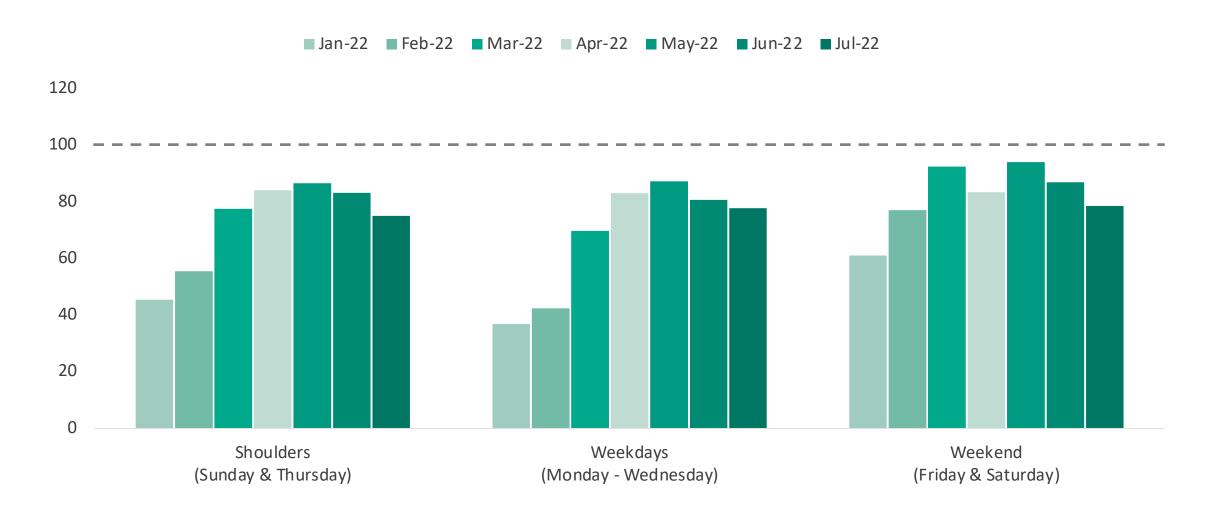
Washington DC CBD, Lux & Upper Ups, **Group** ADR, indexed to 2019, Jan 2022 – Jul 2022





Summer vacations push weekend demand recovery ahead of weekday in July

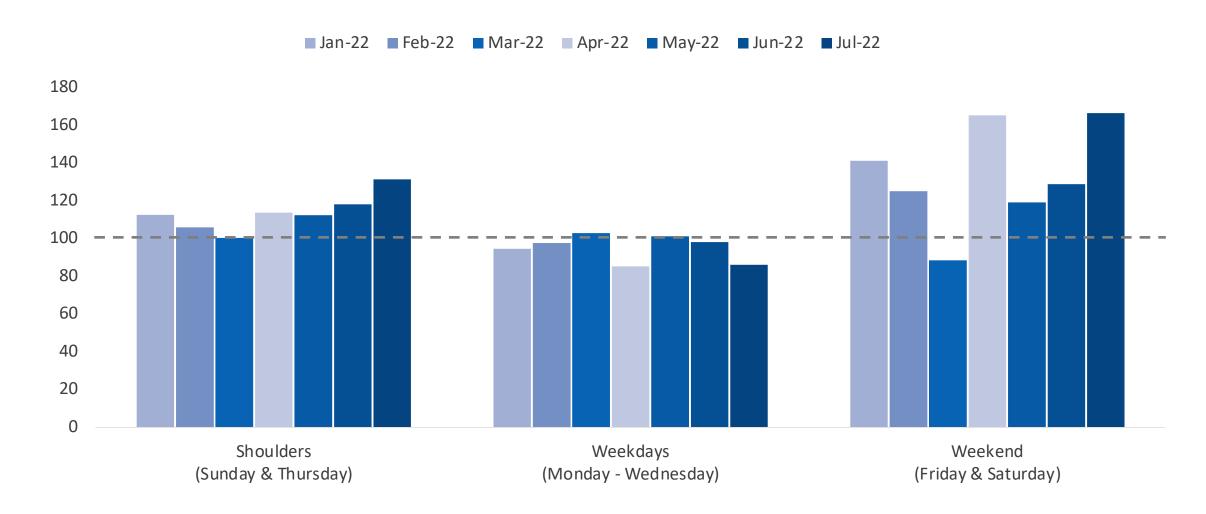
Washington DC CBD, Lux & Upper Ups, **Transient** occ, indexed to 2019, Jan 2022 – Jul 2022



Transient ADR reflects the skew to summer leisure travel

Washington DC CBD, Lux & Upper Ups, **Transient** ADR, indexed to 2019, Jan 2022 – Jul 2022









Washington, D.C. **Metro Market Forecast**

Washington, DC Wetro Warket Forecast age 39 of 44

Key Performance Indicators

2020 - 2021 - 2022F - 2023F





Metric	2019 Actual	2021 Actual	2022 Forecast	2023 Forecast
Occupancy*	71%	48%	62%	67%
ADR	\$161	\$120	\$161	\$172
RevPAR*	\$113	\$58	\$99	\$115





Outlook for Business Travel

Outlook for Business Travel is Cloudy At Best



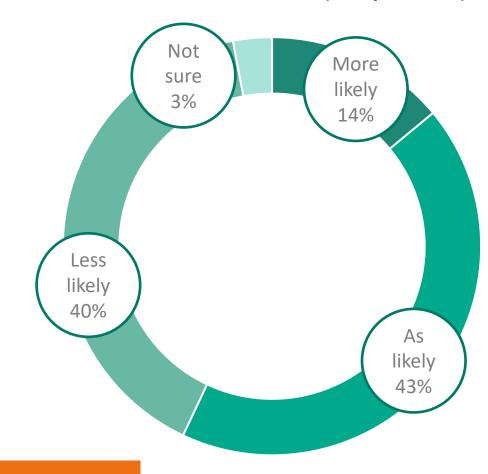
Less likely — "I see airport issues as a major problem for travel currently. I think business travel will be reduced by the fact that businesses have become accustomed to virtual meetings"

Less likely – "Business travels reduced drastically because remote meetings and virtual conference came to replace old habits."

Less likely – "More to do with my **employer's concerns** and **rules than what I would prefer to do**.

As likely – "In reality, I believe that in the future, the possibilities for business or leisure travel will be **influenced mainly by economic conditions**"

Likelihood of business travel (Post pandemic)



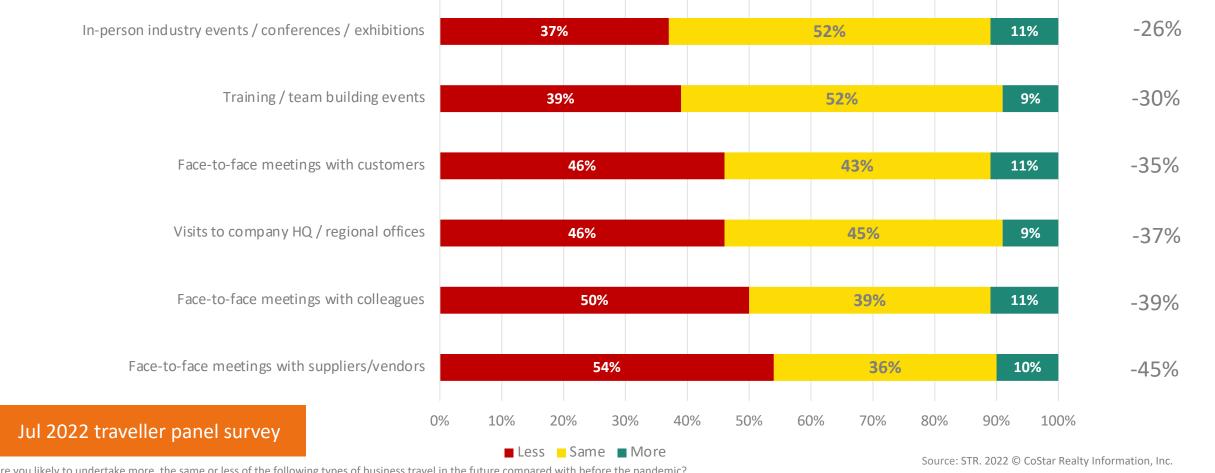
Jul 2022 traveller panel survey

Business travel to meet suppliers and vendors is most likely to be reduced in the future while travel for in-person events is least likely to be reduced.



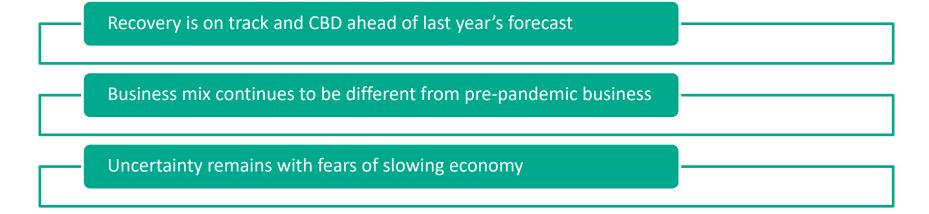
Net Result





Summary







Thank You

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